

## Group structure and locations

AB Sugar, as a division of Associated British Foods plc (ABF), represents ABF in respect of all its sugar interests, including Illovo.

**ASSOCIATED  
BRITISH FOODS**  
**51.4%**

**ILLOVO  
SUGAR LIMITED**

**MALAWI**

Illovo Sugar (Malawi) **76%**

**MOZAMBIQUE**

Maragra Açúcar **90%**

**SOUTH AFRICA**

Illovo Sugar SA **100%**

**SWAZILAND**







Ubombo Sugar **60%**

**TANZANIA**

Kilombero Sugar **55%**

**ZAMBIA**

Zambia Sugar **82%**

<b>MALAWI</b>		<b>KEY ELEMENTS</b> <ul style="list-style-type: none"> <li>Irrigated sugar cane estates</li> <li>Two sugar factories and refineries</li> <li>Internal electricity generation</li> </ul>	<b>PRODUCTION OF:</b> <ul style="list-style-type: none"> <li>Sugar cane</li> <li>Raw and refined sugar</li> <li>Speciality sugar</li> </ul>	<b>CONTRIBUTION TO GROUP OPERATING PROFIT</b> <b>39%</b>
<b>MOZAMBIQUE</b>		<b>KEY ELEMENTS</b> <ul style="list-style-type: none"> <li>Irrigated sugar cane estates</li> <li>One sugar factory</li> <li>Internal electricity generation</li> </ul>	<b>PRODUCTION OF:</b> <ul style="list-style-type: none"> <li>Sugar cane</li> <li>Direct consumption raw sugar</li> </ul>	<b>CONTRIBUTION TO GROUP OPERATING PROFIT</b> <b>2%</b>
<b>SOUTH AFRICA</b>		<b>KEY ELEMENTS</b> <ul style="list-style-type: none"> <li>Three rainfed sugar cane estates</li> <li>Four sugar factories, one including a refinery and 30% share in managed operation (including a refinery)</li> <li>Three downstream plants and 50% share in ethanol distillery</li> <li>Central warehouse and distribution facility</li> <li>Internal electricity generation</li> </ul>	<b>PRODUCTION OF:</b> <ul style="list-style-type: none"> <li>Sugar cane</li> <li>Raw and refined sugar</li> <li>Speciality sugar</li> <li>Downstream products: furfural, furfuryl alcohol, diacetyl 2,3-Pentanedione, AgriGuard products, ethanol, lactulose, syrup and treacle, CMS</li> </ul>	<b>CONTRIBUTION TO GROUP OPERATING PROFIT</b> <b>14%</b>
<b>SWAZILAND</b>		<b>KEY ELEMENTS</b> <ul style="list-style-type: none"> <li>Irrigated sugar cane estates</li> <li>One sugar factory and refinery</li> <li>Internal electricity generation</li> <li>Electricity exports</li> </ul>	<b>PRODUCTION OF:</b> <ul style="list-style-type: none"> <li>Sugar cane</li> <li>Raw and refined sugar</li> </ul>	<b>CONTRIBUTION TO GROUP OPERATING PROFIT</b> <b>14%</b>
<b>TANZANIA</b>		<b>KEY ELEMENTS</b> <ul style="list-style-type: none"> <li>Irrigated sugar cane estates</li> <li>Two sugar factories</li> <li>Potable alcohol distillery</li> <li>Internal electricity generation</li> </ul>	<b>PRODUCTION OF:</b> <ul style="list-style-type: none"> <li>Sugar cane</li> <li>Direct consumption raw sugar</li> <li>Ethanol</li> </ul>	<b>CONTRIBUTION TO GROUP OPERATING PROFIT</b> <b>1%</b>
<b>ZAMBIA</b>		<b>KEY ELEMENTS</b> <ul style="list-style-type: none"> <li>Irrigated sugar cane estates</li> <li>One sugar factory and refinery</li> <li>Internal electricity generation</li> </ul>	<b>PRODUCTION OF:</b> <ul style="list-style-type: none"> <li>Sugar cane</li> <li>Raw and refined sugar</li> <li>Speciality sugar</li> <li>Syrup</li> </ul>	<b>CONTRIBUTION TO GROUP OPERATING PROFIT</b> <b>30%</b>